



Military Health System Conference







Don Berwick Administrator, CMS January 26, 2011

What Kevin Asked for...

- "Please tell me what you're going to do before you do it."
 - MAKE A PLAN
- "Please talk to each other."
 - BE A TEAM
- "Please ask me what I think."
 - YOU ARE GUESTS IN MY LIFE



Vision

CMS is a major force and a trustworthy partner for the continual improvement of health and health care for all Americans.



The "Three-Part Aim"

Better
Health for
the
Popu ation

Better Care for Individual Lower Cost
Through
Improveme
nt

CENTERS for MEDICARE & MEDICAID SERVICES

Partnerships

- Learning from one another
 - Medical homes
 - Patient-centered care
 - Implementing shared aims -
 - Better care, Better Health, Lower Cost through Improvement



Operating Values

How shall we work together and with others?

- 1. Boundarilessness
- 2. Speed and Agility
- 3. Unconditional Teamwork
- 4. Valuing Innovation
- 5. Customer Focus



CMS Strategic Areas of Focus

- 1. Excellence in Operations
- 2. Improve Care for Individuals
- 3. Integrate Care for Populations
- 4. Improve Health for Populations and Communities



Strategic Area 1: Excellence in Operations

Excellence in Operations
 "The Best Place to Work in Government."

"Achieve unprecedented pride and joy in work in the entire CMS workforce, and a reputation in government and the private sector for speed, responsiveness, reliability, and cooperation."

1. Excellence in Operations

- Improve Work-Life Survey Results
- Protect the Trust Fund and Scarce Medicaid Dollars
- Simplify Our Work and the Non-Value-Added Demands We Make on Others
- Establish the Innovation Center
- Improve CMS Information and Information Technology
- Harness GME Funding Strategically
- One CMS Full Integration between Central Office and Regional Offices

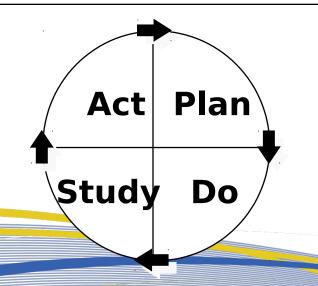
Model for Improvement (Nolan, et al.)

hat are we trying to accomplish?

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CMS Innovation Center

- Flexibility to rapidly test new care and payment models
- Ability to test, evaluate and scale-up new delivery and payment models
- Scale up successful models
- Positioning to transform CMS payment policies over time.
- Partnering across health care system



1. Excellence in Operations

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 Office and Regional Offices

Strategic Area 2: Improve Care for Individuals

"Lead and support substantial, measurable improvements in care for all Americans in all dimensions of the Institute of Medicine's six Aims for Improvement."



New Medicare Benefits for 2011

- No out-of-pocket costs for "Welcome to Medicare" exam
- Annual wellness visit
- Certain free preventive services
- 50% discount on brand name drugs for beneficiaries in the "donut hole"
- 10% bonus for primary care providers



Aims for Improvement

- Safety
- Effectiveness
- Patient-centeredness
- Timeliness
- Efficiency
- Equity



Aims for Improvement

- No Needless Deaths
- No Needless Pain or Suffering
- No Helplessness for Patients or Those Serving Them
- No Unwanted Waiting
- No Waste
- ...For Anyone



2. Improve Care for Individuals

- Improve Patient Safety
- Implement Affordable Care Act Qualityof-Care Provisions
- Smooth Medicaid-CHIP-Exchange Eligibility Processes
- Conditions of Participation Initiate a Multi-Year Review and Inventory
- Coverage Determination Initiate a Multi-Year Review and Improvement



Strategic Area 3: Integrate Care for Populations

"Encourage and support innovations that lead to seamless, coordinated care for all Americans whose health, function, and satisfaction depend on it."



Strategic Area 3: Integrate Care for Populations

- Help Accountable Care Organizations Thrive
- Help Dual Eligible Beneficiaries
 Get Better Care
- Strengthen Medicare Advantage
- Increase Utilization of Medical and Health Homes



ACO Principles

- Put the patient and family at the center
- Have a memory about patients over time and place
- Attend carefully to handoffs, especially as patients journey from one part of the care system to another.
- Manage resources carefully and respectfully
- Be proactive
- Be data-rich...

clinicians

- Innovate in the service of the Triple Aim: better and better patient care, better population health, and lower cost through improvement.
- Continually invest in the development and pride/15/
 of its own workforce, including affiliated CENTERS TO MEDICARE & ME

Strategic Area 4: Improve Health of Populations and Communities

"Extend the lives and vitality of all Americans by helping to reduce the causes and risk factors for ill health – both physical and emotional."



4: Improve Health of Populations and Communities

- Reduce Heart Attacks and Strokes
- Reduce Disparities



Thank you

